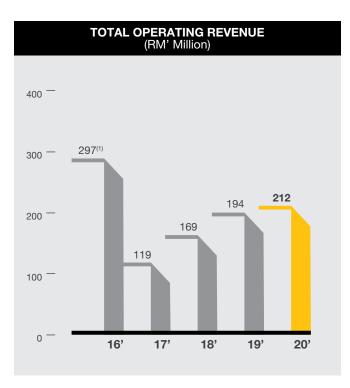
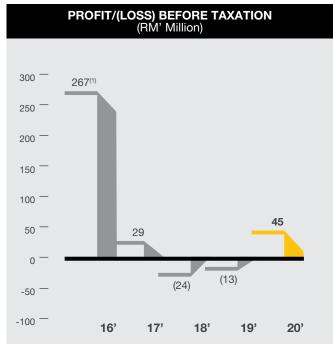
FINANCIAL HIGHLIGHTS

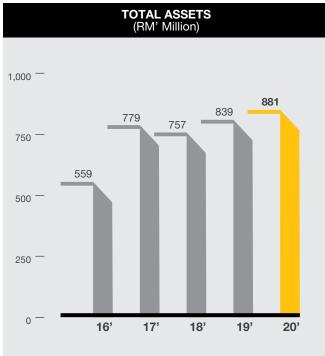
FIVE YEARS GROUP FINANCIAL HIGHLIGHTS

Year Ended 31 December	2020	2019 (RESTATED)	2018	2017	2016
Statements of Profit or Loss (RM' million)					
Total Operating Revenue	212	194	169	119	297 ⁽¹⁾
Profit/(Loss) Before Taxation	45	(13)	(24)	29	267(1)
Statements of Financial Position (RM' million)					
Total Assets	881	839	757	779	559
Shareholders' Equity	533	505	547	559	546
Financial Ratios (%)					
Return on Capital Employed	8.4%	-2.5%	-4.5%	5.2%	48.9%
Return on Total Assets	5.1%	-1.5%	-3.2%	3.7%	47.8%
Earnings/(Loss) per Share (sen)	14.8	(5.3)	(10.0)	9.2	92.3
Net Asset per Share (RM)	2.0	1.8	2.0	2.0	2.0

⁽¹⁾ Included six (6) months results of subsidiary, MAA Takaful Berhad (now known as Zurich Takaful Malaysia Berhad) before the completion of its disposal to Zurich Insurance Company Ltd ("Zurich") on 30 June 2016.







SHAREHOLDERS' EQUITY (RM' Million) 700 -559 546 547 533 505 500 300 -100 -0 16' 17' 18' 19' 20'

⁽¹⁾ Included six (6) months results of subsidiary, MAA Takaful Berhad (now known as Zurich Takaful Malaysia Berhad) before the completion of its disposal to Zurich Insurance Company Ltd ("Zurich") on 30 June 2016.