

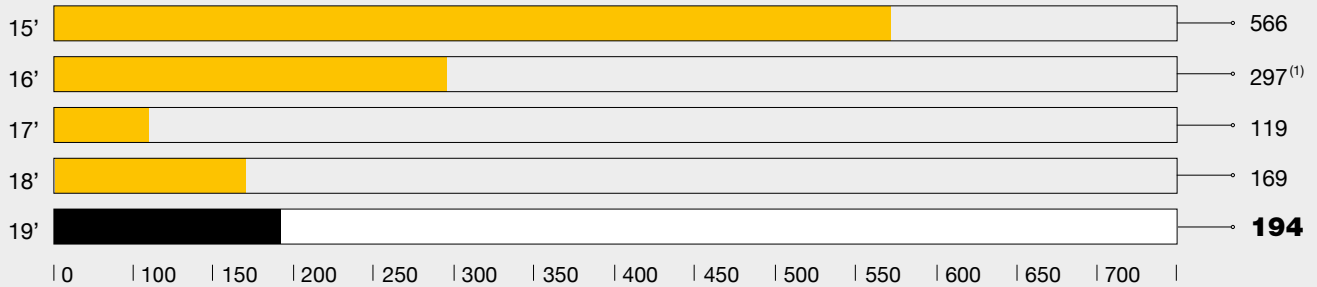
Financial Highlights

FIVE YEARS GROUP FINANCIAL HIGHLIGHTS

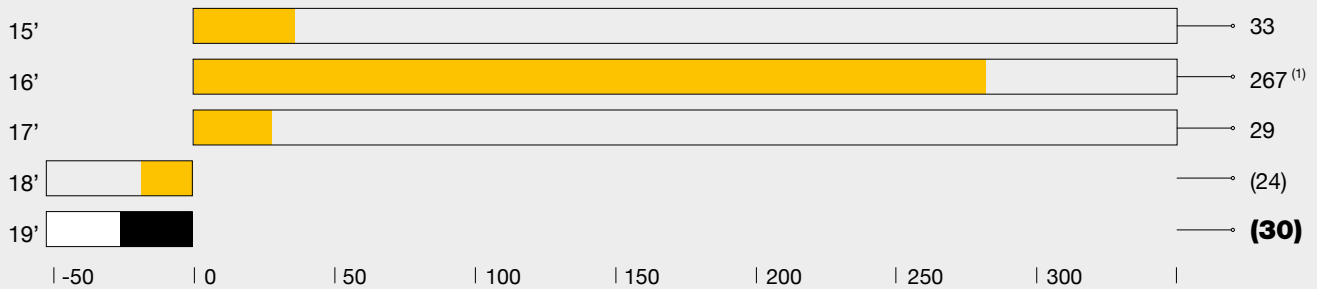
Year Ended 31 December	2019	2018	2017	2016	2015
<u>Statements of Profit or Loss (RM' million)</u>					
Total Operating Revenue	194	169	119	297 ⁽¹⁾	566
(Loss)/Profit Before Taxation	(30)	(24)	29	267 ⁽¹⁾	33
<u>Statements of Financial Position (RM' million)</u>					
Total Assets	839	757	779	559	1,451
Shareholders' Equity	488	530	559	546	410
<u>Financial Ratios</u>					
Return on Capital Employed (%)	-6.0%	-4.6%	5.2%	48.9%	8.0%
Return on Total Assets (%)	-3.5%	-3.2%	3.7%	47.8%	2.3%
(Loss)/Earnings per Share (sen)	(11.4)	(10.0)	9.2	92.3	8.3
Net Asset per Share (RM)	1.8	1.9	2.0	2.0	1.4

⁽¹⁾ Included six (6) months results of subsidiary, MAA Takaful Berhad (now known as Zurich Takaful Malaysia Berhad) before the completion of its disposal to Zurich Insurance Company Ltd ("Zurich") on 30 June 2016.

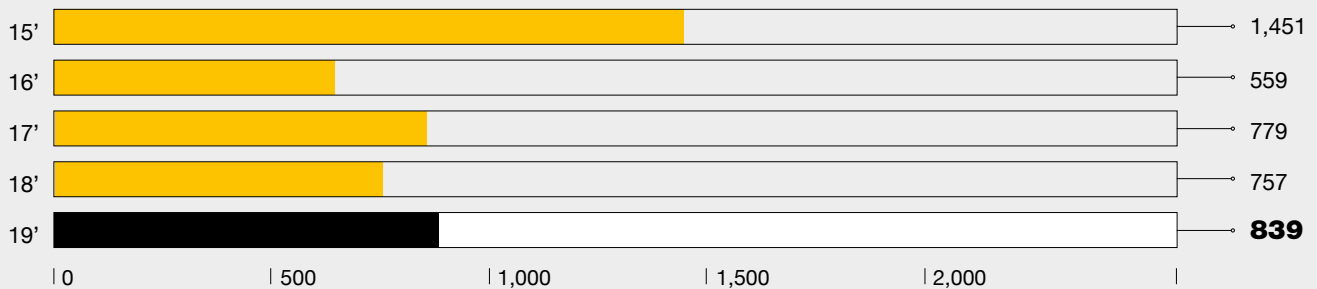
TOTAL OPERATING REVENUE (RM' Million)



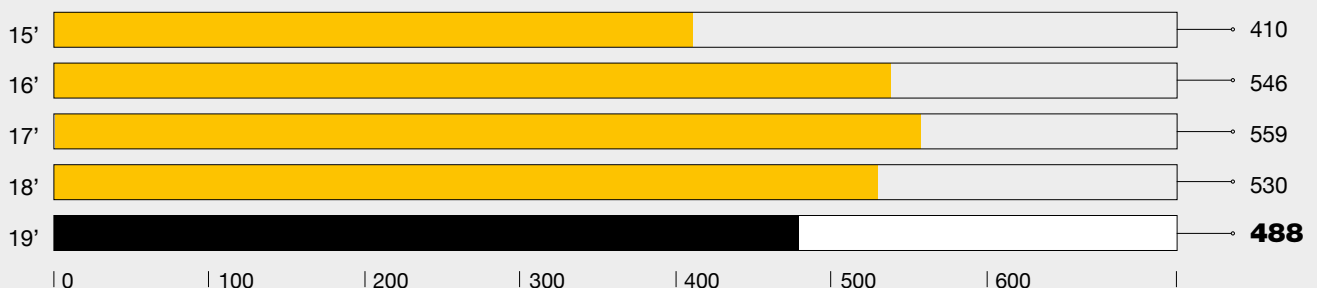
PROFIT/(LOSS) BEFORE TAXATION (RM' Million)



TOTAL ASSETS (RM' Million)



SHAREHOLDERS' EQUITY (RM' Million)



⁽¹⁾ Included six (6) months results of subsidiary, MAA Takaful Berhad (now known as Zurich Takaful Malaysia Berhad) before the completion of its disposal to Zurich Insurance Company Ltd ("Zurich") on 30 June 2016.